

**NOTICE TO ALL PROPOSERS**

**ADDENDUM NO. 1**

**TO THE REQUEST FOR QUALIFICATIONS FOR**

**TUCSON AIRPORT AUTHORITY PROJECT**

**TUCSON INTERNATIONAL AIRPORT AIRFIELD SAFETY ENHANCEMENT (ASE) 10119102 CMAR 2**

**3/20/2026**

The following Addendum dated March 20, 2026, shall be made as part of the Request for Qualifications (RFQ) dated March 3, 2026, for Tucson International Airport Airfield Safety Enhancement (ASE) 10119102 CMAR 2

**GENERAL**

1. The Pre-Submittal Conference Summary dated March 17, 2026, and associated sign-in sheets are attached to this Addendum No. 1

**RESPONSES TO QUESTIONS**

Q1: Were there any plans or specifications?

Answer: No. At the RFQ stage for CMAR, we do not provide plans or specifications. The intent is to evaluate qualifications only. Consistent with the CMAR delivery method, the selected CMAR will perform preconstruction services in collaboration with the design professional, during which the construction documents (plans and specifications) will be developed.

Q2: On page 12, Section B. Firm Qualifications and Experience, Item 1. Identify at least three (3) comparable CMAR projects done within the last ten (10) years. - Can we include projects that are substantially complete?

Answer: Projects that have not been formally and officially completed can be included but must be so noted as to the project completion stage.

Q3: On page 14, Item 4. Form of SOQs, Adherence to the maximum page criterion is critical; each page side (maximum 8 1/2" x 11") with criteria information will be counted. Are we allowed to include an 11" x 17"-fold out sheet for the proposed project schedule? If so, will the 11" x 17"-page count as one page?

Answer: The page limit specifies that only 8.5" x 11" pages may be used, and each page side will count toward the maximum. Because of this requirement, 11" x 17" fold-out sheets are not permitted and cannot be included with the submission.

Q4: On page 15, Item 4. Form of SOQs, in order to be considered a complete submission, each SOQ must also include the following forms: (1) Statement of Proposed DBE Utilization form; and (2) TAA Interest List form(s). These forms are not included in the RFQ. Are both forms still required? If so, can you please provide copies of the required forms?

Answer: These 2 forms are in the RFQ after page 21 there is a cover page labeled DBE Forms - TAA Submitters Form, and the DBE form. Forms attached.

## **PRE-SUBMITTAL CONFERENCE SUMMARY**

**Project No./Name:** Tucson International Airport Safety Enhancement (ASE)  
10119102 Construction Manager at Risk (CMAR) 2

**Date:** March 17, 2026

**Time:** 10:00 a.m.

**Location:** Tucson Airport Authority (TAA) Administration – Catalina Room

**Project Funding:** FAA/ADOT/TAA

**TAA Contract Administrator:** Debbie Cruz

**TAA Project Director:** Mike Williams

**Design Professional:** Joel Ericson

### **SIGN-IN AND INTRODUCTIONS**

1. See attached sign-in sheet for attendees.
2. Debbie Cruz welcomed all attendees and made brief introductions. She indicated that the minutes of the pre-submittal conference and the sign-in sheets would be distributed to all attendees and RFQ holders of record.

### **GENERAL INFORMATION**

1. TAA intends to award the pre-construction services portion of this solicitation by November 2026.
2. The estimated Project construction budget is \$80,000,000. NOTE: This is a preliminary, estimated costs for all portions of the Project.
3. The Project will be funded by FAA and ADOT grants, and TAA funds. All Federal and State provisions will apply. During construction, the Contractor will be responsible for submitting certified payrolls and the TAA PM/CM (WSP, Inc) and/or the Engineer will be required to submit the required FAA Weekly Construction Progress Reports.
4. The selected Contractor will be required to provide pre-construction and construction services for the project.
5. TAA shall not be held responsible for any oral instructions. Any changes to this RFQ will be in the form of an Addendum, which will be furnished to all registered RFQ holders.
6. This RFQ does not obligate TAA to award the contract to any firm or to pay any cost incurred in the proposal process or in the preparation of Statements of Qualifications (SOQs) submitted in response to this RFQ. TAA reserves the right to reject any and all SOQs or to accept any firm which is deemed to be advantageous to the public and TAA.

7. The SOQ and other requested information must be completed, in its entirety, to the best of the Respondent's ability and the Respondent must represent and warrant that all information contained therein is true and correct to the best of the Respondent's knowledge.
8. No representative or agent of the Respondent may contact any member of the staff or Selection Committee, any member or director of TAA or any other agent or consultant of TAA, either directly or indirectly, except as follows: all questions related to the RFQ or RFP process and questions regarding the project may be directed in writing to Debbie Cruz via email at [dcruz@flytucson.com](mailto:dcruz@flytucson.com).
9. Until an award and execution of a contract by TAA, only the name of each Respondent on the short list may be made available to the public. All other information received by TAA in response to this RFQ or contained in the SOQs shall be confidential. The SOQs will be open to public inspection after the contract is awarded and executed by TAA. To the extent the firm designates, and TAA concurs, trade secrets and other proprietary data contained in the firm's SOQs will be kept confidential.
10. Any questions that Respondents may have about the RFQ or the project should be emailed to [dcruz@flytucson.com](mailto:dcruz@flytucson.com) no later than Friday, March 27, 2026. Answers will be provided via Addendum to all RFQ holders of record. A final Addendum, if necessary, will be issued on Tuesday, March 31, 2026. Respondents who have obtained a copy of the RFQ through a source other than TAA should confirm that they are included on the TAA RFQ holder list to ensure receipt of all Addenda.
11. DBE. It is the policy of TAA to ensure that socially and economically Disadvantaged Business Enterprise firms ("DBEs"), regardless of race or sex, have a fair and equal opportunity to participate in TAA's contracts. Pursuant to the U.S. Department of Transportation's Interim Final Rule (IFR) issued September 30, 2025, (see Disadvantaged Business Enterprise Program and Disadvantaged Business Enterprise in Airport Concessions Program Implementation Modifications, 90 Fed. Reg. No. 190, page 47969-47982), until TAA completes the reevaluation process described in the IFR, TAA will no longer include DBE contract goals or count DBE participation toward overall program goals.

Respondents are still encouraged to pursue subcontracting and partnership opportunities with socially and economically disadvantaged small businesses. If you have any questions about TAA's DBE Program, please contact Bert Resimont, TAA DBE Liaison Officer, at 520-573-8100.

The successful proposer will be required to submit the following information: (1) the names and addresses of firms that will participate as subcontractors in the contract; (2) the percentage and dollar amount of participation of each subcontractor firm participating.

The successful proposer will be required to track all payments to subcontractors working on the Project using an online system with access provided by TAA. At the completion of the Project, the successful proposer will be required to complete and submit a final certification of payments to subcontractor firms on a form to be provided by TAA.

### **PROPOSAL REQUIREMENTS**

1. Debbie Cruz indicated that SOQ requirements are outlined in Section VI of the RFQ, beginning on page 11.
2. Respondents should review the insurance requirements on page 7 of the RFQ to confirm they can comply.
3. Client references provided in the SOQs should be current, limited to the last 5 years, and should not include TAA.
4. Failure on the part of a Respondent to provide any portion of the required documentation may be cause for rejection of the SOQ. Resolution of any conflict between any of the SOQ documents that may arise shall be at TAA's sole discretion.
5. SOQs are due on or before 2:00 p.m. Local Tucson Time on Tuesday April 14, 2026, at TAA's Administration Building, 7250 S. Tucson Blvd, Suite 300, Tucson, Arizona and must be time stamped to record TAA's receipt of the SOQ. SOQs submitted after that time and date may not be accepted.
6. (1) One original and five (5) copies of the SOQ should be submitted to TAA and should be clearly labeled with the project title and number and the Respondent's name and addressed to the attention of Debbie Cruz.
7. SOQs may be withdrawn either personally or by written request any time before the scheduled date and time of receipt.

### **SELECTION PROCESS:**

1. TAA is conducting a selection process in accordance with the requirements of Title 34 A.R.S. to select one firm to provide CMAR services for the project listed in the RFQ.
2. SOQs from interested firms will be evaluated by a Selection Committee, which will rank the SOQs based on qualifications and select three to five Respondents to be short-listed. All Respondents will be notified as to which firms have been selected for the short list.
3. Short-listed firms must be available for an interview, which will be scheduled at a later time.

4. The Selection Committee will then prepare a final ranking of the short-listed firms, which will be submitted to the TAA Vice President of Airport Development for final review and approval of the highest ranked firm.

#### **SCOPE OF WORK:**

1. The Scope of Work for the Project remains as stated in the RFQ. All applicable construction documentation, as mandated by the FAA, will be required for the Project.
2. Mike Williams reviewed the Scope of Work.

#### **DISCUSSION:**

The floor was opened to questions and answers and discussion followed.

Attendees were reminded that the SOQ due date and time is Tuesday, April 14, 2026, at 2:00 p.m. Last day for questions is Friday March 27 at 2:00 p.m.

The conference adjourned at 10:15 a.m.

The above is intended to be a summary of the proceedings as recalled by Debbie Cruz. A recording of the proceedings was made and is on file in the TAA Procurement Department.

#### **QUESTIONS**

Q1: Anticipated work restrictions for the connector taxiways and alpha, it sounds like you're going to have the Full closure of 12/30 are you thinking night work?

Answer: Night work is possible, and work inside the runway safety area with the applicable restrictions is also possible.

Q2: How advanced is the design right now?

Answer: Approximately 40%

Q3: For these 1 original 5 copies, do you guys want a flash drive with an electronic copy?

Answer: No

Q4: Do we need to provide a percentage for the subcontractors with the SOQ?

Answer: If you have an idea of who you might be using, yes, please provide a list of those subcontractors. If you know any actual or estimated percentage or dollar amount for those subcontractors on the project, you can add that as well. If those amounts are unknown, you can just list the subcontractor names and their type of work on the project.

Q5: Would there be a layout or approximate scope document released?

Answer: Document attached to this addendum

Tucson Airport Authority  
 7250 S. Tucson Blvd., Suite 300  
 Tucson, Arizona 85756  
 (520) 573-8100  
 (520) 573-8008

**ATTENDANCE SIGN IN SHEET**

**PRE-SUBMITTAL CONFERENCE**

**Tucson International Airport Airfield Safety Enhancement (ASE)  
 10119102 CMAR 2**



Date:

Time:

Location:

Name	Company Name	Address City/State/Zip	Phone	Fax	Email
Debbie Cruz	TAA		520-573-4831		<a href="mailto:dcruz@flytucson.com">dcruz@flytucson.com</a>
Kathy Myers	TAA		520-573-4823		<a href="mailto:kmyers@flytucson.com">kmyers@flytucson.com</a>
Matti Garry	TAA		520-537-4807		<a href="mailto:mgarry@flytucson.com">mgarry@flytucson.com</a>
Bert Resimont	TAA		520-573-4892		<a href="mailto:bresimont@flytucson.com">bresimont@flytucson.com</a>
Victor Palma	TAA		520-573-4853		<a href="mailto:vpalma@flytucson.com">vpalma@flytucson.com</a>
Carolyn Laurie	TAA		520-573-4859		<a href="mailto:claurie@flytucson.com">claurie@flytucson.com</a>
Mike Williams	TAA		520-573-4813		<a href="mailto:mnwilliams@flytucson.com">mnwilliams@flytucson.com</a>
Sterling Stewart	WSP				<a href="mailto:sterling.stewart@wsp.com">sterling.stewart@wsp.com</a>
Tracy Beach	WSP				<a href="mailto:tracy.beach@wsp.com">tracy.beach@wsp.com</a>
Paul Boriack	WSP				<a href="mailto:paul.boriack@wsp.com">paul.boriack@wsp.com</a>
Joel Ericson	RS&H				<a href="mailto:joel.ericson@rsandh.com">joel.ericson@rsandh.com</a>
Patrick Waters	Ames Construction		602-431-2111		<a href="mailto:patrickwaters@amesco.com">patrickwaters@amesco.com</a>
Rob Presuhn	iSX				<a href="mailto:rob.persuhn@isx-inc.com">rob.persuhn@isx-inc.com</a>
Andrew Rogers	iSX				<a href="mailto:andrew.rogers@isx-inc.com">andrew.rogers@isx-inc.com</a>

Tucson Airport Authority  
 7250 S. Tucson Blvd., Suite 300  
 Tucson, Arizona 85756  
 (520) 573-8100  
 (520) 573-8008

ATTENDANCE SIGN IN SHEET

PRE-SUBMITTAL CONFERENCE

Tucson International Airport Airfield Safety Enhancement (ASE)  
 10119102 CMAR 2

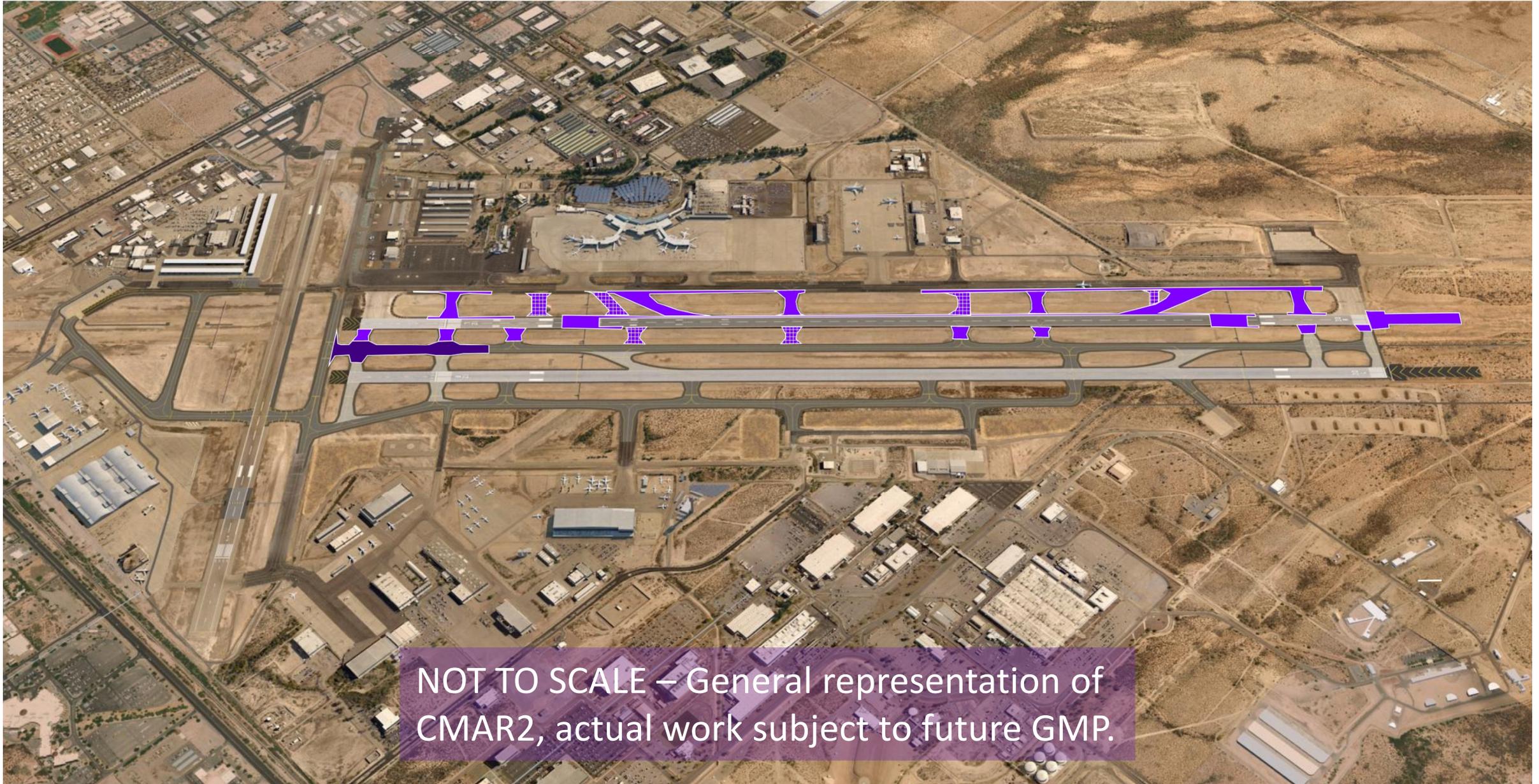


Date: \_\_\_\_\_ Time: \_\_\_\_\_ Location: \_\_\_\_\_

Name	Company Name	Address City/State/Zip	Phone	Fax	Email
Eric Rotner	J Banicki				<a href="mailto:erotner@banicki.com">erotner@banicki.com</a>
Mike Tucker	Kiewit				<a href="mailto:mike.tucker@kiewit.com">mike.tucker@kiewit.com</a>
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ethan wilk	J Banicki				<a href="mailto:ewilk@banicki.com">ewilk@banicki.com</a>
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Hayden Beck	Pilkington Construction				<a href="mailto:clint@pcco.us">clint@pcco.us</a>
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Chad Housler	KE&G				<a href="mailto:chousler@kegtus.com">chousler@kegtus.com</a>



# TUS Airfield Safety Enhancement (ASE) – Construction Manager At Risk (CMAR 2)



NOT TO SCALE – General representation of CMAR2, actual work subject to future GMP.



ATTACHMENT 1
TO REQUEST FOR QUALIFICATIONS

TUCSON INTERNATIONAL AIRPORT AIRFIELD SAFETY ENHANCEMENT (ASE) 10119102
CONSTRUCTION MANAGER AT RISK (CMAR) 2

TUCSON AIRPORT AUTHORITY SUBMITTER LIST FORM

The Tucson Airport Authority ("TAA") receives federal grant funding and, in compliance with USDOT regulations, requires completion of the following information about firms submitting for projects or contracts. Please complete this form for your firm and submit with your response.

Firm understands and agrees that the following information will be submitted to the United States Department of Transportation for statistical tracking.

Name of Firm: \_\_\_\_\_

Contact Person: \_\_\_\_\_

Address of Firm: \_\_\_\_\_

Telephone: \_\_\_\_\_

Fax: \_\_\_\_\_

Email Address: \_\_\_\_\_

Specialty of Firm: \_\_\_\_\_

Is the firm currently certified as a Small Business Enterprise ("SBE") by any Partner(s) of the Arizona Unified Certification Program (City of Tucson, City of Phoenix, Arizona Department of Transportation)?

SBE: \_\_\_ Yes \_\_\_ No

If yes, please state from which certifying agency the firm received certification: \_\_\_\_\_

Age of firm (number of years since commencing business): \_\_\_\_\_

NAICS code(s) applicable to each scope of work the firm seeks to perform in its bid:
\_\_\_\_\_

Annual gross receipts of the firm:

\_\_\_\_\_ Less than \$500,000 \_\_\_\_\_ \$15,000,000 - \$20,000,000

\_\_\_\_\_ \$500,000 - \$999,999 \_\_\_\_\_ Over \$20,000,000

\_\_\_\_\_ \$1,000,000 - \$1,999,999

\_\_\_\_\_ \$2,000,000 - \$4,999,999

\_\_\_\_\_ \$5,000,000 - \$9,999,999

\_\_\_\_\_ \$10,000,000 - \$14,999,999

**ATTACHMENT 1  
TO REQUEST FOR QUALIFICATIONS FOR CONSTRUCTION MANAGER AT RISK (CMAR) 2**

**STATEMENT OF PROPOSED SUBCONTRACTOR UTILIZATION**

**\*\*Note: This form must be filled out completely\*\***

<b>PROJECT NO. &amp; NAME:</b>	Tucson International Airport Airfield Safety Enhancement (ASE) 10119102 Construction Manager at Risk (CMAR) 2				
<b>COMPANY NAME</b>	<b>CONTACT PERSON</b>	<b>PHONE NO.</b>	<b>TRADE/MATERIALS</b>	<b>DOLLAR AMOUNT</b>	<b>% OF AGREEMENT AMOUNT</b>
				\$ -	%
				\$ -	%
				\$ -	%
				\$ -	%
				\$ -	%
				\$ -	%
				\$ -	%
				\$ -	%
<b>TOTAL AGREEMENT AMOUNT</b>	\$ -		<b>TOTAL SUB UTILIZATION DOLLAR &amp; PERCENT AMT</b>	\$ -	%

I hereby certify by signing below that the foregoing DBE firms shall be contracted to work on the trades identified above and/or supply material and/or equipment for this project. The information shown above is a true reflection of the proposed DBE utilization. **Only certified Disadvantaged Business Enterprises currently certified by Arizona Department of Transportation, City of Phoenix, and City of Tucson are eligible to be counted towards DBE utilization on this project.**

FIRM NAME:	
PRINTED NAME & TITLE:	
SIGNATURE:	DATE: